

11 May 1976

MEMORANDUM FOR: All NIOs

SUBJECT : The Management of National Production

1. Attached for your information is a 6 May memorandum on the management of national production. Its ideas and concepts were jointly developed by [REDACTED] and myself, though I did most of the actual drafting. It was reviewed in draft with [REDACTED] and also with [REDACTED]. As you will see, it is set up as a memorandum for the Director jointly signed by both [REDACTED] and myself with [REDACTED] initialling his concurrence. On 6 May, the three of us presented it to the DCI and briefed him on its contents, with all of us making it clear that the arrangements proposed in the memorandum met with our unanimous concurrence and endorsement.

2. At that 6 May session, the Director was quite receptive but -- naturally -- said he wanted to read the memorandum in detail before formally endorsing it. He did in fact read it, with considerable care, during his trip [REDACTED] over the weekend. This morning (11 May) he told me, with [REDACTED] present, that the recommendations contained in that memorandum were fine with him and took care of all of his problems. In fact, he praised the proposals quite warmly and gave them his strong endorsement.

3. He also asked [REDACTED] and me to get up a slightly modified version of this paper for circulation over the DCI's signature throughout the Agency and Community.

4. The attached paper is, in effect, our new charter. At this stage I would appreciate your not showing it or discussing its contents outside the NIO family, but you all have a right to know how our joint ventures are going to be conducted.

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[REDACTED]

George A. Carver, Jr.
D/DCI/NIO

Attachment